University of California Libraries
Systemwide Annual Plans and Priorities

2020-2021

Endorsed by the University of California (UC) Council of University Librarians (CoUL) with feedback and guidance from the UC Libraries Direction and Oversight Committee (DOC).
### New Projects

1. Advance Long-Term Stewardship of Digital Content

2. Migrate to and launch the Systemwide Integrated Library System (SILS)

3. Actively transform scholarly publishing and communication

4. Build on campus-based diversity, equity and inclusion work at the systemwide level

5. Collaborate to effectively and efficiently respond to the impact of COVID-19 on library services and academia
Projects and near-term goals

1. **Advance Long-Term Stewardship of Digital Content**
   Advance long-term management and preservation of the UC community’s digital content and research data. Continue to play a leadership role in the development of regional, national and international digital library programs and services to ensure that the cultural and scholarly record is preserved and accessible.

   **Relevant Long-Term Goal(s):**
   (1) Enrich the systemwide library collection

   **Near Term Goal(s):**
   - Pursue digital preservation activities at the UC-wide level, informed by the DPSWG phase 2 report.
   - Advance phase 2.5 work and develop a proposal for an ongoing UCLAS-integrated digital preservation strategy group.

   **Group(s):**
   - DOC, DPSWG
   - DPSWG

2. **Migrate to and launch the Systemwide Integrated Library System (SILS)**
   Carry out phase 4 of the Systemwide Integrated Library System (SILS) project, which commenced in March 2020 and focuses on implementation, data migration and policy/procedure standardization. Pursue an improved faculty and student user experience, better library business intelligence, and operational and cost efficiencies through this systemwide initiative.

   **Relevant Long-Term Goal(s):**
   (2) Maximize discovery of and access to information resources
   (3) Optimize and develop shared services for operational efficiency and maximal expertise

   **Near Term Goal(s):**
   - Carry out the Vanguard stage of the SILS implementation, to test data migration, integrations and other workflows.
   - Carry out SILS implementation, including data migration, local integrations, and local and network configurations, with a July 27, 2021 go-live.
   - Begin standardization of SILS-related policies and procedures; prioritize implementation decisions needed before go-live (standardization work will continue post-go-live, as ongoing SILS work).
   - Prioritize communications, including internal library communications and end-user outreach at the local and systemwide levels.

   **Group(s):**
   - SILS, campuses
   - SILS, campuses
   - SILS, campuses
   - SILS, campuses
• Develop an ongoing (i.e. post-go-live) SILS shared governance structure that is integrated into the UC Libraries Advisory Structure (UCLAS).

SILS, SGTF

3. **Actively transform scholarly publishing and communication**

Collaborate with a variety of partners and stakeholders to provide leadership in transforming scholarly publishing into a system that is economically sustainable and ensures the widest possible access. Explore and experiment with local and systemwide initiatives to more strategically further the large scale transition to open access. Support and advocate for various regional, national, and international open access initiatives.

**Relevant Long-Term Goal(s):**

(4) Expand engagement in scholarly communication.

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<thead>
<tr>
<th>Near Term Goal(s):</th>
<th>Group(s):</th>
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<tbody>
<tr>
<td>• Negotiate and implement additional transformative open access agreements with</td>
<td>TRANSFORM</td>
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<td>scholarly journal publishers (to be done in consultation with CoUL, administrative</td>
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<td>leaders and faculty leaders); continue to co-develop the necessary publishing workflow</td>
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<td>infrastructure to support UC’s multi-payer model.</td>
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<td>• Plan, co-develop and host the next international <a href="#">Berlin Open Access Conference</a></td>
<td>TRANSFORM</td>
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<td>in California (note: to be held as a virtual conference, if necessary).</td>
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<td>• Carry out an assessment of at least one implemented transformative agreement;</td>
<td>TRANSFORM</td>
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<td>report findings to UC stakeholders.</td>
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<td>• Implement shared licensed content strategies that address both rising licensed</td>
<td>SCLG</td>
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<td>content subscription costs and UC’s goal to achieve a truly open scholarly</td>
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<td>communication system.</td>
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<td>• Engage and consult with UC community members, including faculty and students,</td>
<td>CoUL, applicable</td>
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<td>around achieving a sustainable transition to open access publishing; better</td>
<td>campus teams,</td>
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<tr>
<td>document and promote campus and systemwide open access activities.</td>
<td>TRANSFORM, OSC</td>
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[Note: Berlin Open Access Conference link is included in the original document.]

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23-Oct-20
4. **Build on campus-based diversity, equity and inclusion work at the systemwide level**

The campus libraries and California Digital Library will further advance diversity, equity and inclusion, including work focused on anti-racism and anti-bias, at the local and systemwide levels.

**Relevant Long-Term Goal(s):**

(3) Optimize and develop shared services for operational efficiency and maximal expertise

**Near Term Goal(s):**

- Consider and develop through facilitated dialogue a shared understanding of how the UC Libraries can actively engage in anti-racism and equity work; with that foundational understanding, build further near- and long-term equity goals within the systemwide priorities.

- Discuss local diversity, equity and inclusion initiatives and pursue opportunities to build on and advance such work to transform our approaches, resources, services and operations at the systemwide level.

**Group(s):**

CoUL, DOC

5. **Collaborate to effectively and efficiently respond to the impact of COVID-19 on library services and academia**

Respond individually and as a system to the unique teaching, learning and research needs brought about by the COVID-19 global pandemic and shelter-in-place orders. Systemwide discussions should be held to share information, align services and responses where appropriate, and to identify new services and ways to collaborate.

**Relevant Long-Term Goal(s):**

(3) Optimize and develop shared services for operational efficiency and maximal expertise

**Near Term Goal(s):**

- Consider and develop modified and/or new UC Libraries’ services, resource offerings and protocols to actively respond to faculty, student, instructor, researcher, clinician and staff needs in light of COVID-19.

**Group(s):**

CoUL, DOC, SCLG
- Engage and support UC Libraries employees as they work remotely and respond to end-user needs impacted by COVID-19 and campus building closures.  
  **DOC**

- Engage local and systemwide groups to better understand the broader campus and University response to new remote instruction and learning needs, and determine if new services or collaborative ventures might be desirable.  
  **CoUL**

### Abbreviations

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<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
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<tbody>
<tr>
<td>CoUL</td>
<td>Council of University Librarians</td>
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<td>DPSWG</td>
<td>Digital Preservation Strategy Working Group</td>
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<td>DOC</td>
<td>Direction and Oversight Committee</td>
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<td>OSC</td>
<td>Office of Scholarly Communication</td>
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<td>RLFs</td>
<td>Regional Library Facilities</td>
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<td>SCLG</td>
<td>Shared Content Leadership Group</td>
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<td>SILS</td>
<td>Systemwide Integrated Library System (SILS) Project</td>
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<td>TRANSFORM</td>
<td>Project TRANSFORM</td>
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