

**University of California Libraries
Systemwide Plan and Priorities, 2014-2018
Version: 09/23/14**

Vision

Agile, focused, efficient, and data-driven, the UC libraries will be leaders in providing the broadest access to the world’s knowledge and in developing innovative services, strategies, and technological systems that promote discovery and preserve knowledge.

Mission

The UC libraries provide information resources and services to UC faculty, students, and staff in direct support of the University of California’s teaching, learning, research, patient care, and public service goals by:

- Enabling seamless discovery and access to scholarly information at the network level;
- Managing the building blocks and products of scholarship and research, including content created by UC scholars;
- Offering expert support and education to find, evaluate, use, and manage information resources;
- Creating and sustaining high-quality spaces for learning, collaboration, and research; and
- Leading and actively participating in partnerships for national and global initiatives that inform and shape the future of libraries and scholarly communications.

Goals

1. Enrich the systemwide library collection: Print, digital, data, and archival collections of the University of California are fundamental building blocks for the University’s teaching, research, patient care, and public service programs. Building and managing collections to provide access to a broad array of scholarly information resources in support of these programs remains one of the highest priorities for the UC libraries.

Goal 1: Priorities for 2014-2015

SAG3	1.1 The UC Federal Documents Archive Project Team will develop plans and begin the implementation for creating a shared digital and print archive of Federal Documents held by the UC System
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Goal 1: On-going Priorities 2014-2018:

SAG1	1.2 Expand the UC library collection to embrace new content types and
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& SAG3	<p>formats produced at all stages of the information and scholarly record life cycle.</p> <p>a. Explore systemwide strategies for data curation outlined in the “UC Libraries Strategic Agenda for Shared Data Curation” in support of UC researchers and in collaboration with other university stakeholders.</p>
SAG3	<p>1.3 Explore additional digitization opportunities, capabilities, and workflows. Vigorously pursue digitization programs that emphasize public domain resources.</p> <p>1.4 Explore systemwide strategies for acquiring and managing born-digital content.</p> <p>1.5 Explore preservation strategies for non-print; Identify preservation strategies for audio/visual materials</p>
SAG3, CLS, SAG2	<p>1.6 Investigate strategies for providing access to licensed materials to affiliates.</p>
<p>2. Capitalize on opportunities to accelerate the transition to a primarily digital environment: Technology is driving far-reaching changes in the methods of research, scholarship, and teaching. The effects are manifesting themselves differently and adoption rates vary among academic disciplines. In response to these changes in student and faculty behaviors, the UC libraries must continue to create and make available technological tools that enhance discovery, access, use, and reuse.</p>	
<p>Goal 2: Priorities for 2014-2015:</p>	
SAG2	<p>2.1 Implement a systemwide technical and organizational infrastructure for digital collections via the UC Libraries Digital Collection project with the following deliverables:</p> <ul style="list-style-type: none"> a. Operational shared DAMS b. Single common index c. New collections identified for harvest and inclusion in the DAMS d. New Calisphere website in "beta mode," running alongside the current Calisphere (target summer 2015; may technically occur in FY 15-16) <p>Future phases:</p> <ul style="list-style-type: none"> e. Conclude beta mode (content from current Calisphere ported to new website) f. Increase digital content; improve functionality; enhance end-user experience g. Begin capacity planning and exploration of opportunities to extend the technical platform to institutions beyond the UC Libraries
<p>Goal 2: On-going Priorities 2014-2018:</p>	
CoUL, SAG1-	<p>2.2 Maximize long-term access to digital content</p> <ul style="list-style-type: none"> a. Play a leadership role in the development of regional, national, and

3, CC	international digital library programs and services - including the Digital Preservation Network (DPN), HathiTrust, and arXiv - to ensure that the cultural record is preserved and accessible.
SAG3, CLS, SAG2	2.3 Continue to develop models for licensing eBooks that are: 1) cost-effective; 2) ensure long-term access to such content; and 3) that support ILL or other sharing of ebooks within and beyond the system.
CoUL	2.4 Continue HathiTrust development
SAG3	2.5 Continue Web Archiving Service
3. Maximize discovery of and access to information resources: Faculty and staff are adopting new techniques to identify, find, and use information resources. As user behaviors evolve, library services must adapt to provide better, faster, and broader access and support.	
Goal 3: Priorities for 2014-2015: N/A	
Goal 3: On-going Priorities 2014-2018:	
SAG2	3.1 Develop a policy regarding sharing of UC metadata.
SAG2	3.2 Offer enhanced user services to make discovery and access intuitive and easy.
CoUL	a. Develop a single sign-on strategy to licensed e-resources across the UC Libraries, to provide an improved user experience for the UC community. Identify strategies, recommendations, and a roadmap for addressing this issue.
SAG2	3.3 Participate in UC efforts to create and expand technology-enabled education programs (e.g., online instruction)
4. Optimize and repurpose shared services.	
Goal 4: Priorities for 2014-2015:	
CoUL, SAG1-3, CC, ASAG, CLS	4.1 Expand Shared Services (this is broader than just Technical Services). Shared Services have the potential for leveraging UC Libraries' collective expertise and resources. Identify areas where shared services would have significant benefits to users and achieve cost-savings.
SAG3	4.2 Implement the UC Shared Print Roadmap
CoUL, SAG1-3, CLS, CC, ASAG	4.3 Continue to investigate the concept and benefits of a Shared ILS

COUL, SAG3, CC, ASAG	4.4 Analyze and explore shared space needs for physical collections
Goal 4: On-going Priorities 2014-2018:	
SAG3	4.5 Develop sustainable collection development and management strategies. <ul style="list-style-type: none"> a. Transform collection development practices. b. Maximize shelf space across the campuses and at the RLFs by implementing a shared print in place program. c. Manage print collections on a systemwide basis to make maximum use of all available UC library facilities. d. Reduce unnecessary duplication among the UC library collections by decreasing, as appropriate, overlap in library materials in all formats, de-duplicating the holdings of the RLFs, and exploring other strategies for rationalizing UC's collective library collections.
SAG3	4.6 Continue to invest in the development of the WEST multi-state print journal archiving initiative.
SAG3	4.7 Whenever reasonable, give preference to acquiring digital formats for materials added to UC library collections.
<p>5. Expand engagement in scholarly communication: The UC libraries continue their efforts to work with publishers and vendors to keep inflationary increases in the prices of scholarly publications to a reasonable level, but rapid escalation continues. UC faculty could bring their influence to bear to change the model for scholarly communication since faculty are the true owners of the system. UC librarians must support faculty in their efforts to foster such change.</p>	
Goal 5: Priorities for 2014-2015:	
SAG1	5.1 Implementation of the OA Harvesting Tool and UC OA Policy to other campuses
Goal 5: On-going Priorities 2014-2018:	
SAG3 & SAG1	5.2 Determine what the UC Libraries' role would be in participating in open education resource initiatives in coordination with other statewide, regional, and national efforts
SAG1 & CLS	5.3 Assist and support faculty as they explore and use alternatives to traditional methods of scholarly publishing. <ul style="list-style-type: none"> a. Explore funding models to support alternative publishing strategies that provide economically sustainable open access. b. Ensure that the infrastructure to support use of alternative modes of publishing (including perpetual access) is in place.

CoUL & SAG1	5.4 Advocate for policies and laws that promote open sharing of information.
SAG1	5.5 Convey to faculty and administration the costs of publications and expenses incurred by UC libraries in providing access to scholarly information.
SAG1	5.6 Encourage and support the adoption of Open Access publishing.
<p>6. Build and leverage expertise: Due to the changing nature of librarianship and the role of the library in higher education, the UC libraries must identify gaps in knowledge and expertise and implement efficient and effective mechanisms for sharing proficiencies across the system—all in the context of reevaluating and redefining the roles of librarians in the evolving information environment.</p>	
<p>Goal 6: Priorities for 2014-2015</p>	
CoUL	6.1 Articulate Vision. Coordinate messaging/communications
<p>Goal 6: On-going Priorities 2014-2018:</p>	
CoUL & ASAG	<p>6.2 Play a leadership role in articulating the vision of the UC system-wide libraries going forward and discussion of the needs that will flow from that vision.</p> <ul style="list-style-type: none"> a. Engage LAUC in a discussion about the evolving library workforce. Awaiting document from ASAG. b. Play a leadership role in national discussions about the library workforce of the future, including supporting diversity.
CoUL	6.3 Advocate for effective systemwide and national legal and policy support for issues affecting libraries (e.g., rights management, Fair Use).
CoUL & ASAG	6.4 Collaborate on staff recruitment, development and training, and succession planning.
CoUL, SAG2, SAG3	6.5 Develop a Research & Development (R&D) agenda in support of digital collections and services, such as developing research portals.
CoUL, SAG2, SAG3	6.6 Advance the research agenda of the UC Libraries by exploring partnerships with OCLC Research and other organizations.