Shared Content Leadership Group
Meeting Minutes, March 30, 2016 (In person meeting at CDL)

Attendees present: Martha Hruska (SD, chair), Jean McKenzie (B), Gail Yokote (D), John Renaud (I), Roxanne Peck for Sharon Farb (LA), Jim Dooley (M), Allison Scott (R), Annelise Taylor for Julia Kochi (SF), Eunice Schroeder (SB), Kerry Scott (SC), Becky Imamoto (LAUC), Ivy Anderson (CDL), Wendy Parfrey (CDL), Jackie Wilson (CDL), Mihoko Hosoi (CDL).

Absent: Sharon Farb, Julia Kochi

Guest: Emily Stambaugh

Meeting Goals:
1. SCLG shared vision for creating and sustaining UC-wide content available to all UC individuals (e.g. underlying guiding principles, generic criteria for acquiring content regardless of format).
2. Define SCLG priorities based on CoUL priorities and build the associated workplan to work on these.

Background documents:
- The University of California Library Collection: Content for the 21st Century and Beyond
- The Facilitated Collection, Lorcan Dempsey. Is this a good framework for discussion of the new vision?
- Collection document prepared for CoUL/Napolitano meeting (2016)
- Sharing the Costs of Electronic Resources Among the UC Campuses (2003)
- Framing Co-Investment Models (prepared by CLS Cost Models subcommittee for CoUL - April 2015)

SCLG Charter


Per DOC, the charter should reflect SCLG’s role to be lightweight and provide oversight but let other groups do their work. SCLG has the authority to charge project teams such as STAR. SCLG is not to be the funding group for all initiatives. SCLG does not have a formal liaison to DOC, but Gail, John and Julia can report back and forth to both groups in the advisory structure. Regarding ‘out-of-scope responsibilities’ there are no strict boundaries – e.g., Portico is a preservation system that supports licensed content. It was noted that there is no mention of scholarly communication in the charter, but these issues are also germane to and tightly coupled with shared content decision-making. SCLG will exercise its authority in areas that could be considered tools or systems of delivery and other areas where important to SCLG’s goals.

Action: Under Membership Composition, LAUC Representative should be added.
CoUL Systemwide Plan & Priorities, 2015-2016

SCLG will provide the following input to CoUL:

1. FedDocArc – Alison is on this team. It is currently assigned to CoUL, but should it be integrated into the new advisory structure? Regardless of reporting, there needs to be an inventory of all groups easily accessible and posted on the systemwide website. Action: Gail and John will send feedback to Donald Barclay for CoUL (as CoUL planning lead) and cc: DOC. SCLG should express its interest in this work to CoUL.

2. Cyberinfrastructure – out of scope. No action for SCLG.

3. Decision matrix – out of scope but when it’s available SCLG would like to see it. Action: Express to CoUL SCLG’s interest in seeing this matrix when available.

4. UC Libraries Digital Collection project – The technology and platform aspects of UCLDC are out of scope for SCLG, however shared content development strategies for digitization and reformatting are within the scope of the SCLG charter. Action: SCLG will communicate this interest to CoUL.

5. Preservation – Consistent with its charter, SCLG will consider preservation and long-term stewardship issues and strategies in its own work plan. Action: communicate to CoUL that SCLG is willing to serve as a resource in this area as needed.

6. Shared services and cost savings – It was noted that SCP already exists as a shared service but that the SCP Advisory Committee isn’t currently recognized within the advisory structure. Action: Jim will share DOC template for shared service teams with the SCP Advisory Committee for submission to DOC.

7. Library management systems – SCLG has a major stake and strong interest in any systemwide ILS that includes ERMS functionality. Action: SCLG will advise CoUL of its interest in shared ERMS strategies.

8. Shared space – SCLG has a strong interest, but CoUL is the lead on space planning. A proposal to President Napolitano for additional RLF space planning is in preparation.

9. Reducing unnecessary duplication – This topic is closely related SCLG’s core responsibility for shared collection management; work in this area by other groups should be closely coordinated with SCLG. Action: SCLG will express to CoUL its desire that work in this area be closely coordinated with SCLG.

10. Open access advocacy and support – Incorporating support for OA in shared license agreements and developing and supporting sustainable business models for open access are an important leadership role for SCLG. This is related to Future Priorities #12 and #13. Action: SCLG will communicate its interest and role in this area to CoUL.

11. Role of librarians - not relevant to SCLG.

12. Alternative publishing and business models - Investigating and supporting new business models is an important role for SCLG. Action: SCLG will communicate its interest and role in this area to CoUL.

13. Open education resources – Investigating and supporting OER is an important role for SCLG. Action: SCLG will communicate its interest and role in this area to CoUL.
14. Linked data – SCP may have a role in adoption and use of linked data, but it isn't a key area of SCLG involvement.

**Final action:** Martha Hruska and Ivy Anderson will write up SCLG input and submit to CoUL. John Renaud or Julia Kochi will send fyi to DOC.

**Draft SCLG Work Plan**

**Background:** Draft Workplan (plus timeline)
- List of priorities based on Top 3 Collection Issues (Priorities and/or Challenges) for each campus/CDL/LAUC on SCLG wiki.
- Assign working groups to handle specific activities identified as priorities
- Consider evaluation metrics which will assess whether the priority was accomplished

**Collective concerns:**

- Budget strategies and central funding – We need to think of our budgets as a strategic tool, not just a financial tool. Key areas of focus:
  - Improved collections support: President Napolitano has invited proposals from CoUL for improved collections support. Ivy Anderson is working on this with Elizabeth Cowell and Brian Schottlaender. Should this initiative bear fruit, SCLG would have an important oversight role.
  - Cost models – There is more work to be done in this area.
  - Vision statement on collection strategies (update of 21st C Collections paper) - How do we frame 'collections'? See Lorcan Dempsey paper.
- General collection strategy topics
  - Paying not just for content but for related services (YBP), tools (Browzine) and software of applications (EVGeoCloud).
  - More analytical assessment of shared collections – particularly in the social sciences.
  - Experimental areas of collection – e.g. Kanopy streaming video. Ways to collectively fund emerging content formats. Similar to CoUL’s ‘agility funds’ for one-off projects.
- Monograph strategies (incl. print + electronic strategies). Need to inventory and evaluate local collections.
- Open Access and new models for scholarly communications – (see discussion and Action Item below)
- Additional topics
  - Model license revision
  - Bibliographer groups / CKGs and how to integrate into SCLG’s work

**Action:** Develop SCLG Work Plan to determine strategies and timeline to address these issues. Alison Scott and Gail Yokote will work with Martha Hruska to use the Work Plan to schedule topics on forthcoming agendas.
Cost Share Modeling Analysis and Principles

Background:
- Ten-year analysis of campus shares (2005-2014)
- 3,4,5-factor analysis for Science Direct that CoUL based their decision on (3-factor model)

There have been two major cost model restructurings in the last year: Elsevier’s Science Direct and Taylor & Francis. By cancelling T&F and renewing it with a new cost share model based entirely on current campus holdings, the T&F contract was realigned with local interest and budgets. Ivy introduced the idea of vendor-assigned tiers or bands to determine campus pricing. This is a model that several consortia are now using. SCLG reviewed the data on 2005-2014 cost shares (only small differences over the last decade). However, even a small fraction of a percent assigned to a campus share can result in large cost implications, e.g. Science Direct. What are SCLG’s goals? Predictability is the overarching goal – being able to predict a cost for a new resource and budget into the future. Efficiency in vetting systemwide proposals is also a goal.

Action: Martha Hruska will add cost modeling discussion to the SCLG Work Plan with aim to consider framing a charge to JSC.

CDL Work Plan, FY 2015/2016 and 2016/2017

Draft and overall themes look good. Action: JSC will finalize and send to SCLG for approval.

Shared Print Strategy
Guest: Emily Stambaugh
The Shared Print Strategy Team formerly charged by CoUL is being reconstituted as a shared service team and will now report to DOC. The team’s draft charge includes ‘collection development and management,’ which needs to be coordinated with SCLG. John, Jim and Becky are members of the SP team. Action: SCLG will provide suggestions to DOC on the draft charge to clarify roles and communication paths. SCLG recommends that the shared print team meet with SCLG on a quarterly basis.

Pay it Forward & OA Scholarly Communication Models

What happens if systemwide licensing of digital resources is flipped to Gold OA? We need an ‘OA philosophy’ that influences our collection strategies. Are we in alignment on the goals to use collection budgets to transform scholarly publishing? Can we present a common vision on OA to CoUL?

Action: Add this topic to SCLG’s April 8 agenda in preparation for a CoUL meeting in June that includes a discussion about OA and the 2020 Initiative. To frame the questions: Alison Scott, Eunice Schroeder, Sharon E. Farb, Ivy Anderson will work together and distribute a background document a few days before the April 8 meeting.