

## CAPITAL BUDGETING FOR UC SHARED LIBRARY FACILITIES

In the University’s current regime for managing its capital budget, each campus is asked to prepare, in close consultation with the Office of the President, a five-year capital program based both on a practical assessment of campus facilities needs (including needs for library facilities) (see diagram below) and an understanding of project costs and available funds. Systemwide (shared) library facilities are considered part of the “Universitywide” component of the Budget for Capital Improvements; while a lead campus typically assumes administrative responsibility for implementing a Universitywide capital project, the funding is identified separately from campus allocations and the responsibility for developing the substantive programmatic description and justification for a shared library facility is a systemwide one. Complicating this division of responsibility, planning for campus library facilities is influenced by the availability of systemwide collections and services and the availability and utilization of systemwide library facilities, including the RLFs.

Because each annual five-year capital budget plan represents a careful balancing of campus and systemwide priorities against anticipated costs and available funding over a five-year period, it is normally difficult to “reprogram” funds once the five-year plan is established. As a result, new Universitywide projects typically come into a new five-year plan at the end of the planning period, where the allocation of new funds to the Universitywide program will minimize the impact on campus projects and plans. However, once agreement is reached to include a project in the five-year plan, opportunities may arise to accelerate the schedule for the project.

At the present time, as described in the *2005-06 Budget for Capital Improvements*, “Overview” (pp. 1-12) (<http://budget.ucop.edu/capital/200506/2005-06budgetforcapitalimprovements.pdf>), documented high-priority needs (including accommodating continued enrollment growth through 2010+) exceed available State funds. In addition, construction costs have risen dramatically over the last year or so, there are increasing constraints on non-State capital resources, and prospects for State funding beyond the current (2004) bond issue are uncertain. State funds are fully committed to the campuses through 2010-11 (2006-7 – 2010-11 capital program), and there is very little likelihood, in view of these factors, that a UW library project could be accommodated before the 2007-08 five-year program (i.e. Planning funds in 2011-12).

Year	Event	2006-07 Capital Budget	2007-08 Capital Budget	2008-09 Capital Budget
2004-05	March 05 – 5-year plan			
2005-06	November 05 – Final budget			
	March 06 – 5-year plan			
2006-07				
2007-08				
2008-09			Planned	Budgeted
2009-10			Planned	Planned
2010-11				
2011-12	Introduce UW project?			
2012-13				