

**University of California Libraries
Systemwide Annual Plans and Priorities**

2021-2022

Endorsed by the University of California (UC) Council of University Librarians (CoUL) with feedback and guidance from the UC Libraries Direction and Oversight Committee (DOC) on September 20, 2021.

Projects/activities	Directly accountable	Lead(s) responsible for work
1. Launch the Systemwide Integrated Library System (SILS)	CoUL, DOC	SILS WG, SILS LG
2. Actively transform scholarly publishing and communication	CoUL	PTWG, SCLG
3. Build on campus-based diversity, equity and inclusion work at the systemwide level	CoUL, DOC	CoUL, DOC
4. Advance affordable course materials at UC (<i>new!</i>)	CoUL	CoUL
5. Explore Controlled Digital Lending at UC (<i>new!</i>)	CoUL	CoUL, project team to be formed

Table 1. CoUL-led annual project-based priorities

New and ongoing projects are advanced at the systemwide level to further [the UC Libraries' long range goals](#):

1. Enrich the systemwide library collection
2. Maximize discovery of and access to information resources
3. Optimize and develop shared services for operational efficiency and maximal expertise
4. Expand engagement in scholarly communication

This plans and priorities document outlines the annual systemwide projects and time-limited activities that involve multiple UC Libraries Advisory Structure (UCLAS) and/or project-based teams and require regular engagement with the Council of University Librarians (CoUL) and/or Direction and Oversight Committee (DOC). The work outlined herein should also be considered and reflected in other systemwide work areas and operations, as appropriate.

Many important activities will evolve such that they are operationalized and/or no longer require significant and sustained engagement with CoUL or DOC; while these items will transition off of this time-limited list, they remain important and valued work areas by UCLAS leadership.

Projects and near-term goals

1. Launch the Systemwide Integrated Library System (SILS)

Complete phase 4 of the Systemwide Integrated Library System (SILS) project, which commenced in March 2020 and focuses on implementation, data migration, policy/procedure standardization and SILS shared governance. Pursue an improved faculty and student user experience, better library business intelligence, and operational and cost efficiencies through this systemwide initiative.

Relevant Long-Term Goal(s):

- (2) Maximize discovery of and access to information resources
- (3) Optimize and develop shared services for operational efficiency and maximal expertise

Near Term Goal(s):	Lead(s):
<ul style="list-style-type: none"> • Carry out SILS implementation, including data migration, local integrations, and local and network configurations, with a July 27, 2021 go-live. 	SILS, campuses
<ul style="list-style-type: none"> • Carry out initial, post-go-live standardization of SILS-related policies and procedures. 	SILS, campuses
<ul style="list-style-type: none"> • Prioritize communications, including internal library communications and end-user outreach at the local and systemwide levels. 	SILS, campuses
<ul style="list-style-type: none"> • Transition from project-based oversight to a SILS shared governance and operations model that is integrated into the UC Libraries Advisory Structure (UCLAS). 	DOC, SILS WG, SILS LG

2. Actively transform scholarly publishing and communication

Collaborate with a variety of partners and stakeholders to provide leadership in transforming scholarly publishing into a system that is economically sustainable and ensures the widest possible access. Explore and experiment with local and systemwide initiatives to more strategically further the large scale transition to open access. Support and advocate for various regional, national, and international open access initiatives.

Relevant Long-Term Goal(s):

- (4) Expand engagement in scholarly communication.

Near Term Goal(s):	Leads(s):
<ul style="list-style-type: none"> • Negotiate and implement additional transformative open access agreements with scholarly journal publishers (to be done in consultation with CoUL, administrative leaders and faculty leaders); continue to co-develop the necessary publishing workflow infrastructure to support UC’s multi-payer model. 	TRANSFORM

<ul style="list-style-type: none"> Co-develop and co-host the virtual Berlin 15 Open Access Conference. 	TRANSFORM
<ul style="list-style-type: none"> Continue to assess implemented transformative agreement; report findings to UC stakeholders. 	TRANSFORM
<ul style="list-style-type: none"> Implement shared licensed content strategies that address both rising licensed content subscription costs and UC's goal to achieve a truly open scholarly communication system. 	SCLG
<ul style="list-style-type: none"> Continue to engage and consult with UC community members, including faculty and students, around achieving a sustainable transition to open access publishing. 	TRANSFORM, campuses, OSC

3. Build on campus-based diversity, equity and inclusion work at the systemwide level

Further advance diversity, equity and inclusion, including work focused on anti-racism and anti-bias, at the local and systemwide levels.

Relevant Long-Term Goal(s):

- (1) Enrich the systemwide library collection
- (2) Maximize discovery of and access to information resources
- (3) Optimize and develop shared services for operational efficiency and maximal Expertise
- (4) Expand engagement in scholarly communication

Near Term Goal(s):	Group(s):
<ul style="list-style-type: none"> Develop through facilitated dialogue a shared understanding of how the UC Libraries can actively engage in anti-racism and equity work; with that foundational understanding, build further near- and long-term equity goals within the systemwide priorities. 	CoUL
<ul style="list-style-type: none"> Discuss local diversity, equity and inclusion initiatives and pursue opportunities to build on and advance such work to transform our approaches, resources, services and operations at the systemwide level. 	CoUL, DOC

4. Advance affordable course materials at UC

Build upon campus library and California Digital Library efforts to advance affordable learning and support increased adoption and growth of affordable course materials, in partnership with faculty and other core stakeholders.

Relevant Long-Term Goal(s):

- (3) Optimize and develop shared services for operational efficiency and maximal expertise

Near Term Goal(s):	Group(s):
<ul style="list-style-type: none"> • Engage and support the Office of the President in advancing multiple affordable course material approaches at UC. 	CoUL
<ul style="list-style-type: none"> • Consult with and further engage stakeholders and partners (e.g. faculty, ed. tech leaders and others) at the local and systemwide levels, to build shared goals specific to the use and development of affordable course materials, including library resources and open educational resources. 	CoUL

5. Explore Controlled Digital Lending at UC

Investigate and pursue an ongoing systemwide Controlled Digital Lending (CoDiLe) service at UC through a multi-phase project that will commence in 21/22.

Relevant Long-Term Goal(s):

- (1) Enrich the systemwide library collection
- (2) Maximize discovery of and access to information resources

Near Term Goal(s):	Group(s):
<ul style="list-style-type: none"> • Affirm shared priorities and interests for a UC CoDiLe service 	CoUL
<ul style="list-style-type: none"> • Develop and launch an initial planning phase for a CoDiLe service; begin identifying and scoping the research questions, decision points and dependencies that will need to be pursued in future phases of the project. 	CoUL, project team to be charged

Abbreviations

CoUL	Council of University Librarians
DOC	Direction and Oversight Committee
Ed. tech	Educational Technology (like the Educational Technology Leadership Committee)
OSC	Office of Scholarly Communication
SCLG	Shared Content Leadership Group
SILS	Systemwide Integrated Library System (SILS) Project (including the Working Group)
SILS LG	SILS Leadership Group
TRANSFORM	Project TRANSFORM